



# Doncaster Council

## Report

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Date: 20<sup>th</sup> February, 2018

To the Chair and Members of  
CABINET

### CAPITAL BUDGET 2018/19 – 2021/22

#### EXECUTIVE SUMMARY

##### Capital Programme Budget Proposal

1. Doncaster Council continues to invest in the future of the Borough despite the tough economic climate with an estimated £349m of capital investment over 2018/19 to 2021/22 that will continue to stimulate growth and prosperity, with £129m of spend estimated for 2018/19. The Council is investing in projects to further improve Education, Housing, Infrastructure, Leisure and Culture, as well as attracting investors and visitors to the Borough. Prime examples of this investment are the Doncaster Culture & Learning Centre £13.9m and DN7 Hatfield Link Road Project £13.3m.
2. Capital spending is something that is bought or built that generally lasts more than one year, such as a road or building. Most capital funding is allocated for spending on specific projects. Capital spending is different from revenue spending, which covers the day to day costs of running Council services but capital investment can assist the revenue budget by helping to reduce running costs by providing more efficient facilities and equipment.
3. The proposed capital programme for 2018/19 to 2021/22 is detailed in Appendices 1a to 1f and the paragraphs below. There is also further information on some of the schemes that will have wide-ranging benefits for Doncaster.
4. The bids received during the budget setting process are provided in Appendix 2 of the Appendix pack.
5. In the following sections, unless stated otherwise, the value for 2018/19 is shown first and then the total for the four year programme is in brackets.

##### **Regeneration and Environment: -**

The programme managed by this Directorate is the largest individual programme in terms of project numbers and value at an estimated total investment of (£223.7m), with £88.3m in 2018/19. The main areas of investment are the Doncaster Culture & Learning Centre £8.2m (£13.9m), carriage way and bridge maintenance £4.9m (£19.2m) and housing projects £41.2m (£125.6m). A further analysis is provided in Appendix 1e of the Appendix pack.

## Development

- **Doncaster Culture & Learning Centre** – £13.9m 2018/19 to 2019/20 (funded with £9.1m Council resources with the remaining £4.8m to be sought from external grant funders, underwritten by borrowing if necessary). A new, combined Central Library, Archives, Museum and Art Gallery, along with other social and learning facilities (e.g. a Core Education Space, rail heritage centre, conference and training facilities, micro-business incubation space, café, retail, crèche etc.). The building will be located on the site of the former Girls' School on Waterdale, adjacent to the Civic Offices. Scheduled for completion in 2020. A further £100k to invest in the infrastructure of the existing Museum on Chequer Road, for use as an interim storage and research facility. The building will contribute to wide-ranging skills, economic, and learning-related outcomes for Doncaster's residents.
- **Enterprise Market Place Phase 1** - £3.0m 2018/19 (funded with £1.9m SCRIF; £1.1m other Council resources) – this includes alterations to the car park and Irish Middle Market; conversion of the Wool Market to include new food outlets and events space; refurbishment of the Corn Exchange and further enhancements to the public realm. As one of the town's key assets the vision aims to ensure the area is vibrant not just on current market days, but all week long.
- **Enterprise Market Place Phase 2** - £6.0m 2019/20 to 2020/21 (funded with £1.4m SCRIF; £4.6m developer contributions) – Marketplace - development of new retail, leisure and office floor space through a new mixed use building framing the northern side of the market square and creating a new city street with recent investment. Subject to further appraisal by Sheffield City Region once the full business case is available to demonstrate the viability of phase 2.
- **CCQ Cinema Infrastructure** - £9.4m 2018/19 to 2019/20 (funded with £5.7m borrowing, £0.5m Sheffield City Region Investment Fund (SCRIF) and £3.2m other Council resources). CCQ cinema development with the Council acting as landowner, funder, developer and landlord of the completed development. Once completed it will create an annual rent, 180 jobs, an estimated rateable value of circa £0.53m and an enhanced CCQ leisure offer.
- **Quality Streets** - £1.9m 2018/19 (funded with £1.4m SCRIF, £0.1m Local Transport Plan (LTP) grant and £0.4m other Council funding) – Refurbishment and enhancement of public realm and footways within the core town areas of Hallgate and Silver Street. The aim of the scheme is to increase the attractiveness of these areas; complement three earlier phases of investment; increase footfall and retail usage and support the town's evening economy offer.
- **St Sepulchre Gate / Station Forecourt** - £5.8m 2018/19 (funded with all SCRIF but with an additional £2.4m associated private development works directly relating to the scheme but not undertaken by the Council) – Providing a new gateway to Doncaster by redeveloping the station forecourt and access to the station from St Sepulchre Gate. The project aims to create a sense of arrival into Doncaster and define the railway station as a key gateway into the town centre. Works include the relocation of station car parking, acquisition of redundant buildings, new public realm and infrastructure works to improve safety, accessibility and visitor experience to the urban centre.

## Housing

- **Council House Building Programme (Committed)** – 151 new Council owned affordable units will be delivered over the next 2 years (45 2018/19 and 106 2019/20) through the Council's Affordable Housing building

programme, investing £16.8m (£19.3m). The major regeneration and redevelopment at the Wheatley Howards Estate will deliver 40 of these total units (in addition to the 23 units in 2017/18).

- **Council House Building Programme (Uncommitted)** - Further funding totalling £5.1m in 2019/20 (£20.6m across the four year programme) has been earmarked for further new build developments, subject to scheme approval. It is estimated this will deliver in the region of 180 additional units.
- **Council House Improvement and Maintenance Programme** - In 2018/19, £15.3m will be spent on improving and maintaining the existing Council housing stock, with the main focus on improvements to communal areas, heating conversions/upgrades, refurbishment of void properties and roof, fascia and soffit replacements
- **High Rise Fire Safety Improvements** - £3.6m in 2018/19 (alongside £0.7m in 2017/18 for £4.3m total) will be invested into fire suppressant & sprinkler installations to the high rise blocks of flats, the replacement of both lifts and improvement to the communal areas at Silverwood house with flexibility to fund any retrofit works resulting for the Governments building regulations review that are currently being undertaken.
- **Energy Efficiency Works** - £5.4m investment of Energy Efficiency Works on hard to treat properties. Hard to treat is where there is either no cavity (sometimes classed as solid wall) or a narrow cavity, where standard cavity wall insulation is not possible or viable due to the nature of the construction.

### Major Transport Schemes

- **DN7 Unity Hatfield Link Road** - £13.3m 2018/19 (funded with £10.1m SCRIF and £3.2m developer contributions). Delivery of 3km new road from J5 M18 to unlock Unity mixed use development comprising 3,100 houses, 395,000m<sup>2</sup> of commercial floor space and local centre, retail and educational facilities over a 30 year timeframe.
- **The Finningley and Rossington Regeneration Route Scheme (FARRRS) Extended Gateway** - £1.8m 2018/19 to 2019/20 (funded with £1.5m SCRIF and £0.3m other Council funding). Delivery of a new 2km highway from Great Yorkshire Way (FARRRS Phase 1) to Doncaster Sheffield Airport, enabling 396,000m<sup>2</sup> of commercial development.
- **A630 Westmoor Link** - £10.3m 2018/19 to 2019/20 (funded with £5.0m SCRIF, £3.3m National Productivity Infrastructure Fund, £0.3m LTP including SYPTTE works and £1.7m developer contributions). This scheme is to unlock housing and employment sites by introducing infrastructure improvements, including high capacity junctions and removal of a classified arterial route pinch point by widening a narrow railway over-bridge.

### Transport IT programmes

- £1.0m in 2018/19 for a range of schemes relating to Safer Roads, Network Management, Cycling and Sustainable Choices (Dropped crossings, Footways, Bus Partnership, Minor Works Package, etc.).

### Environment

- **Highway Maintenance Programmes** – £4.4m 2018/19 (LTP)

An estimated £4.4m of LTP capital funded works programmes for highways, bridges and street lighting maintenance schemes in 2018/19.

The highways works comprise of the structural, preventative and routine maintenance of the classified and unclassified road, footway and bridges infrastructure.

This funding will support on average per year approximately; surface dress around 25km (15.5miles) of road network, strengthen/resurface around 10km (6.2 miles) of local roads and reconstruct/resurface around 8km (5miles) of footways in 2018/19.

In addition it is anticipated that around 15,000m<sup>2</sup> of permanent patching repairs will be undertaken in 2018/19 in support of pothole repairs, pothole prevention measures and routine maintenance.

The capital funded schemes will be undertaken based on a prioritised selection of classified and unclassified roads and footways aimed at stabilising and improving the condition performance status of the highway network in order to promote user safety and efficient travel and to support the local economy, investment, growth and regeneration initiatives within the borough.

- **Street Lighting Column Replacement** - £1.3m 2018/19 to 2020/21 (funded with Council resources) – for the replacement of existing street lighting columns, re-using the existing LED light fittings

### Trading

- **Retained Public Building Investment Programme** - £0.6m (£1.3m) 2018/19 to 2020/21 (funded with Council resources). This is an annual programme to enhance and improve our retained building assets by addressing backlog maintenance issues.
- **Herten Triangle** – £4.5m 2018/19 (funded with borrowing). There are 8 leisure units to be built and let to generate £0.5m per annum of rent and around £0.3m per annum of new business rates. The total cost of scheme is £7.4m with the majority of the expenditure in 2018/19.

### Adults, Health and Well Being: -

The total investment managed by this Directorate is estimated to be (£23.3m) over the four year programme, with £7.2m in 2018/19. The three largest areas are Housing Adaptations £4.6m (£18.5m) and Leisure Centre improvements £1.3m (£3.3m). A further analysis is shown in Appendix 1b of the Appendix pack:

- **DFG/Adaptations** - 1,200 housing adaptations for the disabled are estimated to be completed per year, with an estimated funding package of £17.8m
- **Doncaster Culture and Leisure Trust** - This is the final year of a 5 year programme, with a £3.8m allocation for 2018/19. £1.3m is estimated to be used on fabric maintenance and system replacement in 2018/19, mainly at Adwick, Dearne Valley and the Dome.

### Corporate Resources: -

Corporate Resources are estimated to manage (£63.8m) of funds over the four year programme, with £22.0m in 2018/19. The major areas of spend are investment in ICT £5.1m (£7.3m) and the IMF which is to be increased to £12.5m (£50m). A further analysis is shown in Appendix 1c of the Appendix pack.

The bid received during the budget setting process is provided in Appendix 2 of the Appendix pack. The bid is to increase the funding allocated for the replacement of key Council systems (in line with the ICT Strategy) to include

provision for the HR/payroll system, which will deliver service improvements and efficiencies.

- £7.3m of investment in technology over the next four years informed by a four year technology plan developed to improve the daily functioning and service delivery across the whole authority as well as introducing new technology as it is needed and to support the planned transformation and increased efficiency over the next four years. This includes the essential upgrade of all council connectivity across all council buildings, the whole phone and mobile network, all data storage with the required business resilience in place the organisation, further increased mobile/agile working key operational systems that need updating and the joining up of systems. The introduction of an Integrated People solution is also a significant investment which will provide whole family intelligence and will enable the reduction of many systems and data sources that are costly to support and maintain and can impact on data and therefore essential business intelligence to better serve the citizens of Doncaster.
- £50.0m Investment Management Fund (IMF) available to fund projects which deliver more efficient services and enable further revenue savings; further detail is provided in paragraphs 19 and 20.

### **Learning and Opportunities – Children and Young People: -**

The total investment via this Directorate is estimated to be £36.2m over the four year programme, with £11.3m in 2018/19. The major areas of investment are creating additional School Places (including a new special school £9.0m (£19.1m), the Schools Condition Programme £2.6m (£8.2m) and the School Roofs Programme £0.7m (£2.8m). It is important to note that these programmes are in development and so are subject to change, if for example cost estimates change or schools leave the Council's control. A further analysis is shown in Appendix 1d of the Appendix pack.

The bids received during the budget setting process are provided in Appendix 2 of the Appendix pack.

Considerable amounts of effort and investment are being made to improve the condition of our schools and create new school places. The main outcomes for this Directorate and more detail on the school building improvements is below:-

- Overall twenty nine schools are estimated to have a range of improvements works completed in 2018/19, a single school may have more than one type of improvement work carried out, including roof replacement, electrical and lighting upgrades, window replacement and heating system improvements, investing £2.9m (11.1m);
  - Fourteen schools will have a range of electrical work completed including mains and lighting upgraded £0.8m;
  - Ten schools will have a range of heating, boiler and pipework improvements and one school will have its water tank removed at an estimated cost of £0.1m;
  - Fourteen schools will have a range of fabric work completed including drainage work, windows replaced and fascia boards investing £0.9m;
  - Seven schools will have part of their roofs replaced, with an estimated investment of £0.7m.

The Schools Condition Programme will be refined and the values and locations are subject to change once detailed design has been completed. Any significant amendments will be agreed with the Portfolio Holder / Cabinet for this area and

updates will be available through the quarterly Finance and Performance Improvement report to Cabinet and Overview and Scrutiny Management Committee.

The projects listed on Appendix 1d of the Appendix pack, have estimated values attached to them but the level of work leaves very little contingency compared to the overall programme of works. Should unexpected and urgent works be required or the estimated value of works increase, some projects will have to be delayed or cancelled to manage within the resources available.

#### **Doncaster Children's Services Trust: -**

Doncaster Children's Services Trust has requested funding of £1.5m over the four year programme, with £0.2m in 2018/19. The schemes are for the construction and acquisition of accommodation for care leavers. A further analysis is shown in Appendix 1f of the Appendix pack.

### **EXEMPT REPORT**

6. This report is not exempt.

### **RECOMMENDATIONS**

7. Cabinet are asked to review and provide comments on the report. Cabinet will be asked to recommend to Council to approve the capital budget proposals for 2018/19 to 2021/22 as set out in this report. This includes: -
- Approving the capital programme, noting the proposed investment over the next four years and note what that will deliver;
  - Approving that Cabinet take responsibility for agreeing any significant changes to the Schools Condition Programme and the Local Transport Plan funding and that they are agreed in consultation with the relevant Portfolio Holder.

### **WHAT DOES THIS MEAN FOR THE CITIZENS OF DONCASTER?**

8. Doncaster citizens will benefit from the continued capital investment in public facilities such as schools, leisure centres, roads, markets and affordable housing, and also from the Council facilitating growth by working with a range of partners to deliver affordable housing. Work will also continue on the Doncaster Culture & Learning centre an iconic 21st century building, which will transform how library and heritage resources are provided in the borough.

### **BACKGROUND**

#### **Capital Strategy**

9. The Prudential Framework of Capital Finance introduced a new requirement for local authorities to prepare a Capital Strategy. An initial version of the strategy is detailed in paragraphs 10 to 24; this will be further developed next year.
10. The Capital Strategy outlines the principals and decision making process involved when approving Doncaster Council's capital programme. The aim is to contribute to the achievement of the Council's priorities and objectives, through the regeneration of the borough, improved infrastructure and effective operation

of services. This is to be delivered via an affordable programme of capital investment consistent with the Council's financial strategy.

## The Council's Corporate Objectives and Priorities

11. The capital budgets within the capital strategy support the key priorities laid out by Doncaster Growing Together. Each capital proposal is reviewed to ensure the project links to the Council's priorities.
  - **Doncaster Learning** – Ensuring we prepare our young people for fulfilling lives, with bold reforms that will broaden their horizons and ambitions, bringing our education system and business community together to give our young people more exposure and opportunities to flourish;
  - **Doncaster Working** – Developing the economy through continued inward investment, targeting higher skilled jobs and more emphasis on supporting existing businesses to grow. Ensuring local people can connect to opportunities is a key aim here.
  - **Doncaster Caring** – Supporting our most vulnerable residents, whether children, adults, disabled people, families, older people. The emphasis here is on joining up social and health care and support and on shifting our focus to prevention and support that enables people to enjoy life with their families and communities.
  - **Doncaster Living** – Developing Doncaster as an attractive and secure place to live, including meeting housing needs, including for vulnerable people, developing town centres and the arts culture and leisure offer, and using physical activity, including cycling to improve population health and well-being.
  - There is also a Connected Council theme, which will use the strengthened organisational change capacity to deliver our internal transformation. Part of the transformation is to ensure the more effective use of assets.

## Funding Sources

- **Capital Receipts** – generated through the sale of surplus land and building assets.

A disposals programme has been approved by Cabinet up to 2021/22. Reviews account for legal and planning restrictions and include ward member consultation.

The timing of the receipts takes into account, where possible, other Council led disposals (Strategic Housing) and known local private sector supply. An example of this is at Lakeside where a number of competing Council owned sites programmed to be marketed simultaneously, with on-going developer activity in the area, risked low demand and reduced receipts. The programme also aims to create a spread of disposals in terms of scale as well as geographical location, to promote development across the borough.

Strategic Asset Management continues to review smaller scale disposals and will bring these sites forward on a continuing basis for approval.

- **Revenue Contribution to Capital Outlay** – the use of revenue resources to fund capital schemes. The pressures this could cause upon revenue budgets are taken into consideration.

- **Borrowing** - borrowing is where the debt costs have to be funded from the Council's revenue resources. The impact upon the revenue budget and affordability are taken into consideration.

- **Local Infrastructure Rate** - Local authorities will be able to access a new Local Infrastructure Rate; this will be further considered during 2018/19. Borrowing will be available at a discounted interest rate to support infrastructure projects that are high value for money.
- **Investment and Modernisation Fund (IMF)** – the fund was set-up in 2013/14 to assist the Council to deliver better and more efficient services; without the initial capital investment these types of projects quite often do not develop. The IMF is funded by borrowing and is available for regeneration or efficiency projects where capital investment is required up front. The schemes must be proven to be affordable within the revenue budget (cover the revenue borrowing costs).

The IMF Board, which includes the Mayor and the Director of Finance and Corporate Services, is responsible for the overall control and management of the IMF and has responsibility and authority for the approval and allocation of funds to projects in line with council policy.

All projects must be evaluated and approved by the Board on the following criteria:

- Be aligned to and contribute to Council priorities;
- Be self-financing through for example: generating revenue savings or additional income or from asset disposals;
- Carry an acceptable level of risk;
- To fit into the borrowing level approved; and
- Be within the Councils control, or where the council has significant influence

- **Grants/Contributions** - Some capital projects are financed wholly or partly through external grants and contributions that are specific to projects and cannot be used for other purposes.

Grants from external sources are a valuable source of capital finance for the

Council and have enabled the Council to realise a substantial number of capital developments that would otherwise have been unable to progress.

### **Approval and Prioritisation of the Capital Programme**

12. Relevant approval is required before a project can commence or commit to capital spend. New additions to the capital programme are approved in either the annual capital budget setting report or the quarterly monitoring report; which must be followed by a more detailed decision record.
13. During the budget setting process directorates are asked to make bids for priority projects to be considered for inclusion in the Capital Programme. To help ensure they are priorities, the bids are supported by the relevant Director before being passed to Financial Management
14. Bids are made by the completion and submission of a Capital 1 Form. The Capital 1 Form requests information to demonstrate why a scheme is needed,



the impact if the scheme is rejected, future impact upon the revenue budget and potential sources of funding for the scheme.

15. The bids are then considered by all the Directors, the Mayor and Cabinet, and then if supported, included in the proposed Capital Programme considered by Full Council in March.
16. Outside of budget setting, the other main way to include a project in the capital programme is to complete a Capital 1 form and include the project in the quarterly Finance and Performance Improvement Report, which is a key decision approved at Cabinet. An ODR will then be required to gain specific project approval before spend can be committed to.
17. If approval is required before the next Finance and Performance Improvement report goes to Cabinet, a project specific report will be needed. Generally, and the approval route should be confirmed with your Financial Management contact, projects under the key decision limit can be done via ODR, but a full report will be needed for projects meeting the definition of a key decision. Capital ODRs are approved by both the Directorate and Financial Management.

### **Monitoring of the Capital Programme**

18. Capital projects are formally monitored as part of the quarterly Finance and Performance Improvement report, with updates and amendments being made on a project by project basis in-between quarterly reports, with higher value and profile projects often reviewed monthly. Budgets for projects funded by capital receipts, borrowing and ear-marked reserves are project specific and cannot be moved by Directors.
19. Project officers provide information to their Financial Management contact and the information is collated and analysed. Exceptions (problems with delivery or spend for example) are then included in the quarterly report for information and action. The information is considered by the relevant Directorate Management Team, Directors, Executive Board and Cabinet.
20. Collaborative Planning (CP) is to be introduced and used in the place of spreadsheets for monitoring and budget setting purposes. CP will be used by both Finance users and Budget Holders.
21. At year-end Financial Management collate the outturn position for capital schemes. Financing of the schemes is finalised and any unused budget is either rolled forward or removed.
22. The introduction of Capital CP will allow an easier post-implementation review of capital schemes after completion.
23. Capital CP will show the original approved budget and total scheme spend which will allow the financial aims of scheme to be assessed. Where the aims were not met, lessons can be learned, which can inform future projects and may lead to revisions in either the budgeting or monitoring processes.

### **Links to the Medium-term Financial Forecast (MTFF)**

24. All capital investment must be sustainable in the long term through revenue support by the Council or its partners. All capital investment decisions consider the revenue implication both in terms of servicing the finance and running costs of the new assets. The impact of the revenue implications is a significant factor in determining approval of projects. The use of capital resources has been fully taken into account in the production of the Council's MTFS.

## Capital Programme Summary

25. The Capital Programme includes £349m of capital investment over 2018/19 to 2021/22, with £129m in 2018/19. A summary of the Capital Programme by Directorate is provided below: -

Directorate	2018/19 £m	2019/20 £m	2020/21 £m	2021/21 £m	Total £m
Adults, Health and Well-Being	7.187	5.881	5.630	4.630	23.328
Corporate Resources	22.020	14.272	13.838	13.641	63.771
Learning and Opportunities – Children and Young People	11.261	12,322	6,497	6,130	36,210
Regeneration and Environment	88,376	65,585	38,097	31,716	223,774
Children's Trust	179	298	298	779	1,554
<b>Total</b>	<b>129,023</b>	<b>98,358</b>	<b>64,360</b>	<b>56,896</b>	<b>348,637</b>

## Asset Sales

26. To deliver the priorities, the Council needs to generate income by selling assets to generate capital receipts. Over the next four years the Council has estimated £34m will be received from sales of land and buildings via the Disposal Programme. It is currently projected that there will be a shortfall in capital receipts of £4.5m in 2017/18, caused by not delivering all the capital receipts in previous years (this shortfall could increase further if the current estimated sales for 2017/18 are not achieved). This reduces the balance available over the four year programme to £29.5m.

27. Existing commitments to be financed with capital receipts total £22.4m (Appendix 3a and b of the Appendix pack), with new proposals totalling £7.1m (Appendix 3c of the Appendix pack).

28. If the planned capital receipts are not generated or are below the estimated values the Council will need to review the capital programme. This may mean that the Council is unable to progress all the schemes, some schemes may need to be rescheduled or have values revised. In cases where schemes are left unfinanced until the capital receipt is available, additional borrowing costs will be incurred.

## Capital Receipts

29. A number of projects funded by capital receipts have already been approved and are shown on Appendix 3a and b of the Appendix pack. The new proposals are shown on Appendix 3c.

30. The table below shows the existing capital receipts, and both commitments and new proposals for 2018/19 to 2021/22: -

	<b>18/19 £m</b>	<b>19/20 £m</b>	<b>20/21 £m</b>	<b>21/22 £m</b>	<b>Total £m</b>
Approved Committed Projects – App 3a	7.501	0.747	0.334	0.000	<b>8.582</b>
Approved Uncommitted Projects – App 3b	8.629	1.867	1.656	1.141	<b>13.293</b>
New Proposals – App 3c	3.585	1.909	1.360	0.779	<b>7.633</b>
<b>Total Capital Receipts Required</b>	<b>19.715</b>	<b>4.523</b>	<b>3.350</b>	<b>1.920</b>	<b>29.508</b>
<b>Estimated Capital Receipts:</b>					
Carried forward	(4.514)	1.663	0.000	0.000	<b>(4.514)</b>
In-year capital receipts	25.892	2.860	3.350	1.920	<b>34.022</b>
<b>Total Est. Capital Receipts</b>	<b>21.378</b>	<b>4.423</b>	<b>3.350</b>	<b>1.920</b>	<b>29.508</b>
<b>Cumulative Balance (to c/f)</b>	<b>1.663</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>

## Future Capital Allocations and Funding

31. Funding allocations will continue to be used in line with the relevant legislation or funding guidance. For funding that allows the Council discretion on how it is used and any new funding allocations made during the year, the Chief Financial Officer will confirm to which part of the capital programme it will be applied.

32. The Chief Financial Officer will also approve requests to amend the use of capital receipts during the year after consultation with the Mayor and these will be reported quarterly to Cabinet and OSMC as part of the Finance and Performance Improvement report.

## Investment and Modernisation Fund (IMF)

33. There is currently £16.5m funding remaining of the allocation, this is being topped back up to £50.0m. Examples of projects to be funded over the four year programme include: -

- £4.5m for the Herten Triangle development;
- £4.0m for the Doncaster Culture & Learning Centre;
- £5.7m Civic and Cultural Quarter cinema development.

## OPTIONS CONSIDERED

34. Option 1 – Do not support the proposal for the 2018/19 to 2021/22 Capital budget.

35. Option 2 – Cabinet approve the proposal for the 2018/19 to 2021/22 Capital budget to go forward for Council approval.

## REASONS FOR RECOMMENDED OPTION

36. Option 2 has been adopted, allowing the Council to carry out the four year Capital programme financed with available resources. This will bring about the investment required for the regeneration and improvements highlighted within the report.

## IMPACT ON THE COUNCIL'S KEY OUTCOMES

37. These are detailed in the table below: -

	Outcomes	Implications
	<p><b>Doncaster Working:</b> Our vision is for more people to be able to pursue their ambitions through work that gives them and Doncaster a brighter and prosperous future;</p> <ul style="list-style-type: none"> <li>• Better access to good fulfilling work</li> <li>• Doncaster businesses are supported to flourish</li> <li>• Inward Investment</li> </ul>	<p>Council budget therefore impacts on all outcomes</p>
	<p><b>Doncaster Living:</b> Our vision is for Doncaster's people to live in a borough that is vibrant and full of opportunity, where people enjoy spending time;</p> <ul style="list-style-type: none"> <li>• The town centres are the beating heart of Doncaster</li> <li>• More people can live in a good quality, affordable home</li> <li>• Healthy and Vibrant Communities through Physical Activity and Sport</li> <li>• Everyone takes responsibility for keeping Doncaster Clean</li> <li>• Building on our cultural, artistic and sporting heritage</li> </ul>	
	<p><b>Doncaster Learning:</b> Our vision is for learning that prepares all children, young people and adults for a life that is fulfilling;</p> <ul style="list-style-type: none"> <li>• Every child has life-changing learning experiences within and beyond school</li> <li>• Many more great teachers work in Doncaster Schools that are good or better</li> <li>• Learning in Doncaster prepares young people for the world of work</li> </ul>	
	<p><b>Doncaster Caring:</b> Our vision is for a borough that cares together for its most vulnerable residents;</p> <ul style="list-style-type: none"> <li>• Children have the best start in life</li> <li>• Vulnerable families and individuals have support from someone they trust</li> <li>• Older people can live well and independently in their own homes</li> </ul>	
	<p><b>Connected Council:</b></p> <ul style="list-style-type: none"> <li>• A modern, efficient and flexible workforce</li> <li>• Modern, accessible customer interactions</li> <li>• Operating within our resources and delivering value for money</li> <li>• A co-ordinated, whole person, whole life focus on the needs and aspirations of residents</li> <li>• Building community resilience and self-reliance by connecting community assets and strengths</li> <li>• Working with our partners and residents to provide effective leadership and governance</li> </ul>	

## **RISKS AND ASSUMPTIONS**

38. Specific risks and assumptions have been detailed in the report. Specific risks to highlight are: -
- a. the risk of asset sales being delayed or being delivered at a lower value than estimated.
  - b. the funding for Education is lower than estimated, which would mean that programmes of work would have to be reviewed.

## **LEGAL IMPLICATIONS [Officer Initials: SF Date: 16.01.18]**

39. In accordance with the provisions of the Local Government Act 2003, a local authority may borrow money – (a) for any purpose relevant to its functions under any enactment, or (b) for the purposes of the prudent management of its financial affairs.
40. Each individual drawdown of Capital funds of one million pounds or more will require further approval by the Director of Finance and Corporate Services, in consultation with the Portfolio Holder for Finance and Corporate Services in accordance with Financial Procedure Rules.
41. Further, specific legal advice will be required as each project progresses. Advice will be required when utilising external funding streams in order to ensure that the council's best interests are protected. Each individual project should be procured in accordance with Contract Procedure Rules and EU Procurement Regulations as appropriate.

## **FINANCIAL IMPLICATIONS [Officer Initials: RS Date: 15.01.18]**

42. Financial implications are contained within the body of the report. Specific project approval will be required for each project as they are developed as per the Financial Procedure Rules. These will help to ensure that the capital programme remains affordable as projects will not start until the required funding has been identified.
43. The use of borrowing to fund projects such as the Investment and Modernisation Fund will be managed within the prudential indicators as approved in the Council's Treasury Management Policy. The Director of Finance and Corporate Services has delegated powers through this policy to make the most appropriate form of borrowing from approved sources. The borrowing will therefore be incorporated within the Council's four year capital programme for 2018/19 to 2021/22.

## **HUMAN RESOURCES IMPLICATIONS [Officer Initials: KM Date: 19.01.18]**

44. There are no immediate HR implications associated with this report.

## **TECHNOLOGY IMPLICATIONS [Officer Initials: PW Date: 19.01.18]**

45. The report covers many areas and activity of work for the Council. For the majority of the items listed in the report there are no ICT implications. Delivering the projects highlighted will require initiating several projects and as part of the implementation of the individual projects any requirements for new, enhanced or replacement technology to support the delivery of proposals outlined in the report will need to be considered and prioritised by the ICT Governance Board.

## **HEALTH IMPLICATIONS [Officer Initials: RS    Date: 25/01/2018 ]**

46. The choices the council makes in both raising and allocating capital budgets will impact on the health of the population. In general 20% of what contributes to health is due to clinical care, 30% due to behavioural factors, 40% due to socio-economic factors and 10% due to the built environment.
47. Within the financial resources available this paper sets out clearly the broad areas of capital investment in culture, housing, leisure and infrastructure should support increasing physical activity and reducing social isolation. Work on fire safety will contribute to protecting health, street lighting and other environmental improvements may also increase physical activity and support for school infrastructure is crucial for learning. Where ever possible capital investments should seek to maximise social value consider long term social, environmental and economic sustainability and resilience.
48. Where further cabinet reports are required report authors should consider the need for formal health impact assessments or early involvement of the public health team to minimise unintended impacts on health. Health impacts should also be addressed in the due regard statements that are developed alongside these further reports.

## **EQUALITY IMPLICATIONS [Officer Initials: FT    Date: 25/01/2018 ]**

49. The Council must consider and have due regard to the three aims of the general equality duty when developing and implementing the council's Medium Term Financial Forecast. The Council will ensure it makes fair and informed financial decisions, demonstrating its commitment to improving outcomes for the most vulnerable groups of people living in Doncaster. The weight given to the general duty will depend on how that area of work affects discrimination, equality of opportunity and good relations. For example; decisions on social care or community safety are likely to be more relevant and have greater impact on equality than those on waste disposal. The Council uses a simple due regard process to ensure due regard is considered and to support a transparent, effective process that is accountable to users and residents. Amongst others, the "due regard" will be informed by establishing the key equality issues across Doncaster, undertaking appropriate consultation and prioritising the projects.
50. Whilst no due regard statement has been completed as part of this report, all projects and programmes agreed during the programme will be subject to an individual due regard statement being prepared and actioned by the relevant project manager where required.

## **CONSULTATION**

51. The specific proposals have been considered by Directorates from September 2017.
52. Where required, specific consultation will take place on individual projects prior to implementation.

## BACKGROUND PAPERS

- Cabinet Report – Finance and Performance Improvement Report: 2017-18 Quarter 1

<http://doncaster.moderngov.co.uk/ieListDocuments.aspx?CId=131&MId=2627>

- Cabinet Report – Finance and Performance Improvement Report: 2017-18 Quarter 2

<http://doncaster.moderngov.co.uk/ieListDocuments.aspx?CId=131&MId=2636>

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**Steve Mawson  
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& Assistant Director – Finance**

### Appendices Contents

Title	
Appendix 1a to 1f	Capital Schemes by Directorate
Appendix 2	New Inclusion Summary
Appendix 3	Use of Capital Receipts

**CAPITAL PROGRAMME 2018/19 TO 2021/22 - DIRECTORATE SUMMARY**

DIRECTORATE & SERVICE AREAS	2018/19	2019/20	2020/21	2021/22	FOUR YEAR
	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROGRAMME
	£'000s	£'000s	£'000s	£'000s	TOTAL
<b>ADULTS, HEALTH &amp; WELL-BEING</b>					
ADULT SOCIAL CARE	4,562	4,631	4,630	4,630	18,453
COMMUNITIES	2,625	1,250	1,000	0	4,875
<b>ADULTS, HEALTH &amp; WELL-BEING TOTAL</b>	<b>7,187</b>	<b>5,881</b>	<b>5,630</b>	<b>4,630</b>	<b>23,328</b>
<b>CORPORATE RESOURCES</b>					
CUSTOMERS, DIGITAL & ICT	4,925	1,772	400	0	7,097
FINANCE	17,095	12,500	13,438	13,641	56,674
<b>CORPORATE RESOURCES TOTAL</b>	<b>22,020</b>	<b>14,272</b>	<b>13,838</b>	<b>13,641</b>	<b>63,771</b>
<b>LEARNING &amp; OPPORTUNITIES - CHILDREN &amp; YOUNG PEOPLE</b>					
CENTRALLY MANAGED	250	250	250	250	1,000
COMMISSIONING & BUSINESS DEVELOPMENT	9,970	11,905	6,080	5,880	33,835
PARTNERSHIPS & OPERATIONAL DELIVERY	1,041	167	167	0	1,375
<b>LEARNING &amp; OPPORTUNITIES - CHILDREN &amp; YOUNG PEOPLE TOTAL</b>	<b>11,261</b>	<b>12,322</b>	<b>6,497</b>	<b>6,130</b>	<b>36,210</b>
<b>REGENERATION &amp; ENVIRONMENT</b>					
DEVELOPMENT - INVESTMENT AND MAJOR PROJECTS	33,868	30,856	4,622	0	69,346
DEVELOPMENT - STRATEGIC HOUSING	41,167	28,710	28,376	27,358	125,611
ENVIRONMENT	4,941	5,231	4,781	4,358	19,311
TRADING & ASSETS	8,400	788	318	0	9,506
<b>REGENERATION &amp; ENVIRONMENT TOTAL</b>	<b>88,376</b>	<b>65,585</b>	<b>38,097</b>	<b>31,716</b>	<b>223,774</b>
<b>CHILDREN'S TRUST</b>					
CHILDREN'S TRUST	179	298	298	779	1,554
<b>CHILDREN'S TRUST TOTAL</b>	<b>179</b>	<b>298</b>	<b>298</b>	<b>779</b>	<b>1,554</b>
<b>TOTAL DMBC CAPITAL PROGRAMME</b>	<b>129,023</b>	<b>98,358</b>	<b>64,360</b>	<b>56,896</b>	<b>348,637</b>
<b>CAPITAL FUNDING</b>					
CAPITAL RECEIPTS - GF	19,715	4,523	3,350	1,920	29,508
MINIMUM REVENUE PROVISION	3,946	5,714	0	0	9,660
EARMARKED RESERVES	327	0	0	0	327
EXTERNAL CONTRIBUTIONS	363	0	0	0	363
GRANTS	28,821	30,396	11,608	7,030	77,855
BORROWING	26,238	18,095	13,572	12,500	70,405
REVENUE CONTRIBUTION - GENERAL FUND	4	0	0	0	4
REVENUE CONTRIBUTION - HRA	10,470	6,705	7,642	8,244	33,061
USABLE CAPITAL RECEIPTS (HOUSING)	6,537	1,596	2,118	2,118	12,369
MAJOR REPAIRS RESERVE (HOUSING)	22,147	19,006	19,574	18,954	79,681
SUPPORTED CAPITAL EXPENDITURE (C)	10,156	11,447	6,197	5,830	33,629
SUPPORTED CAPITAL EXPENDITURE (C) - DFC	300	876	300	300	1,776
<b>TOTAL CAPITAL FUNDING</b>	<b>129,023</b>	<b>98,358</b>	<b>64,360</b>	<b>56,896</b>	<b>348,637</b>



**ADULTS, HEALTH & WELL-BEING CAPITAL PROGRAMME 2018/19 TO 2021/22**

<b>CAPITAL INVESTMENT</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>FOUR YEAR</b>
	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROGRAMME</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>TOTAL</b>
					<b>£'000s</b>
<b>ADULT SOCIAL CARE</b>	<b>4,562</b>	<b>4,631</b>	<b>4,630</b>	<b>4,630</b>	<b>18,453</b>
ADAPTATIONS FOR THE DISABLED	1,856	1,700	1,700	1,700	6,956
DISABLED FACILITIES GRANT DFG & HOUSING	2,706	2,931	2,930	2,930	11,497
<b>COMMUNITIES</b>	<b>2,625</b>	<b>1,250</b>	<b>1,000</b>		<b>4,875</b>
<b>LIBRARIES &amp; CULTURE</b>	<b>137</b>				<b>137</b>
WW1 DIGITAL RESOURCE & OTHER	5				5
WW1 EXHIBITIONS	16				16
CONISBROUGH COURT ROLLS PURCHASE	10				10
URGENT INFRASTRUCTURE UPDATES AT TWO LIBRARIES	106				106
<b>COMMUNITIES</b>	<b>2,488</b>	<b>1,250</b>	<b>1,000</b>		<b>4,738</b>
DONCASTER CULTURAL & LEISURE TRUST	1,250	1,000	1,000		3,250
CYCLE FACILITY (DCLT)	586				586
LAKESIDE PLAY AREA & OPEN SPACE	8				8
CANTLEY PARK SKATE PARK	19				19
BRANTON PLAYING FIELD IMPROVEMENTS	7				7
WIKE GATE ROAD (THORNE) PLAY AREA	2				2
MERE LANE PUBLIC OPEN SPACE IMPROVEMENTS	39				39
FAR FIELD / CHURCH BALK (EDENTHORPE) OPEN SPACE IMP	322				322
BALBY WOODFIELD PUBLIC OPEN SPACE IMPROVEMENTS	5				5
COMMUNITY INFRASTRUCTURE - SUPPORTING CUSTOMER JOURNEY	250	250			500
<b>ADULTS, HEALTH &amp; WELL-BEING CAPITAL PROGRAMME</b>	<b>7,187</b>	<b>5,881</b>	<b>5,630</b>	<b>4,630</b>	<b>23,328</b>

<b>ADULTS, HEALTH &amp; WELL-BEING CAPITAL SOURCES OF FUNDING</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>FOUR YEAR</b>
	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROGRAMME</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>TOTAL</b>
					<b>£'000s</b>
CAPITAL RECEIPTS - GF	1,606	1,250	1,000		3,856
MINIMUM REVENUE PROVISION	586				586
EXTERNAL CONTRIBUTIONS	363				363
GRANTS	2,474	2,672	2,672	2,672	10,491
REVENUE CONTRIBUTION - GENERAL FUND	1				1
USABLE CAPITAL RECEIPTS (HOUSING)	858	658	658	658	2,832
MAJOR REPAIRS RESERVE (HOUSING)	1,300	1,300	1,300	1,300	5,200
<b>TOTAL ADULTS, HEALTH &amp; WELL-BEING CAPITAL PROGRAMME FUNDING</b>	<b>7,187</b>	<b>5,881</b>	<b>5,630</b>	<b>4,630</b>	<b>23,328</b>

**CORPORATE RESOURCES CAPITAL PROGRAMME 2018/19 TO 2021/22**

<b>CAPITAL INVESTMENT</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>FOUR YEAR</b>
	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROGRAMME</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>TOTAL</b>
<b>CUSTOMERS, DIGITAL &amp; ICT</b>	<b>4,925</b>	<b>1,772</b>	<b>400</b>		<b>7,097</b>
DONCASTER INTEGRATED PEOPLE SOLUTION (DIPS)	1,610				1,610
SUPERFAST BROADBAND		780			780
ICT STRATEGY 2014 - 2017	250				250
ICT DESKTOP AND MOBILE DEVICE UPGRADE	150		220		370
NETWORKING	500	180	140		820
PHYSICAL SERVERS		40	40		80
ICT CORPORATE STORAGE	1,000				1,000
COUNCIL WIDE SYSTEMS	645	572			1,217
VMWARE (VIRTUAL SERVERS)		200			200
ENTER DATA STORAGE & BROCADE	170				170
VIRTUALISED ORACLE ENVIRONMENT	97				97
HR/PAYROLL SYSTEM	503				503
<b>FINANCE</b>	<b>17,095</b>	<b>12,500</b>	<b>13,438</b>	<b>13,641</b>	<b>56,674</b>
ERP (FINANCIAL SYSTEMS)	170				170
INVESTMENT & MODERNISATION FUND	12,500	12,500	12,500	12,500	50,000
CAPITAL RESERVE FUND	4,425		938	1,141	6,504
<b>CORPORATE RESOURCES CAPITAL PROGRAMME</b>	<b>22,020</b>	<b>14,272</b>	<b>13,838</b>	<b>13,641</b>	<b>63,771</b>

<b>CORPORATE RESOURCES CAPITAL SOURCES OF FUNDING</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>FOUR YEAR</b>
	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROGRAMME</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>TOTAL</b>
CAPITAL RECEIPTS - GF	9,520	992	1,338	1,141	12,991
BORROWING	12,500	13,280	12,500	12,500	50,780
<b>TOTAL CORPORATE RESOURCES CAPITAL PROGRAMME FUNDING</b>	<b>22,020</b>	<b>14,272</b>	<b>13,838</b>	<b>13,641</b>	<b>63,771</b>

**LEARNING & OPPORTUNITIES - CHILDREN AND YOUNG PEOPLE'S CAPITAL PROGRAMME 2018/19 TO 2021/22**

<b>CAPITAL INVESTMENT</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>FOUR YEAR</b>
	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROGRAMME</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>TOTAL</b>
<b>CENTRALLY MANAGED</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>1,000</b>
LO-CYP SERVICE IMPROVEMENTS & LIABILITY	250	250	250	250	1,000
<b>PARTNERSHIPS &amp; OPERATIONAL DELIVERY</b>	<b>1,041</b>	<b>167</b>	<b>167</b>		<b>1,375</b>
SPECIAL EDUCATIONAL NEEDS & DISABILITIES AUTISM	236	167	167		570
SPECTRUM DISORDER DEVELOPMENT					
BIG PICTURE LEARNING	805				805
<b>COMMISSIONING &amp; BUSINESS DEVELOPMENT</b>	<b>9,970</b>	<b>11,905</b>	<b>6,080</b>	<b>5,880</b>	<b>33,835</b>
<b>SCHOOL ORGANISATION</b>	<b>9,570</b>	<b>10,930</b>	<b>5,680</b>	<b>5,480</b>	<b>31,660</b>
ADDITIONAL SCHOOL PLACES - BLOCK ALLOCATION	600	400	400	400	1,800
HAYFIELD LANE PRIMARY PLACES	700				700
ARMTHORPE PRIMARY PLACES			2,250	2,250	4,500
LAKESIDE PRIMARY PLACES	180				180
BAWTRY MAYFLOWER PRIMARY PLACES	250				250
DON VALLEY PRIMARY PLACES	250				250
HATCHELL GRANGE PRIMARY PLACES	500	4,500			5,000
ROSSINGTON PRIMARY PLACES	500				500
SCHOOL CONDITION PROGRAMME - BLOCK ALLOCATION	2,000	2,000	2,000	2,000	8,000
SCHOOL ROOF PROGRAMME - BLOCK ALLOCATION	750	750	750	750	3,000
NEW SPECIAL SCHOOL BUILD (EDENTHORPE)	3,387	3,000			6,387
SAFEGUARDING & SECURITY - MINOR PROJECTS	80	80	80	80	320
SAFEGUARDING & ACCESS FUND	373	200	200		773
<b>SCHOOLS</b>	<b>300</b>	<b>875</b>	<b>300</b>	<b>300</b>	<b>1,775</b>
DEVOLVED FORMULA CAPITAL - SCHOOLS	300	875	300	300	1,775
<b>COMMISSIONING</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>400</b>
AIMING HIGH FOR DISABLED CHILDREN	100	100	100	100	400
<b>LEARNING &amp; OPPORTUNITIES - CHILDREN &amp; YOUNG PEOPLE CAPITAL PROGRAMME</b>	<b>11,261</b>	<b>12,322</b>	<b>6,497</b>	<b>6,130</b>	<b>36,210</b>

<b>LEARNING &amp; OPPORTUNITIES - CHILDREN &amp; YOUNG PEOPLE CAPITAL SOURCES OF FUNDING</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>FOUR YEAR</b>
	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROGRAMME</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>TOTAL</b>
SUPPORTED CAPITAL EXPENDITURE (C)	10,156	11,447	6,197	5,830	33,629
SUPPORTED CAPITAL EXPENDITURE (C) - DFC	300	876	300	300	1,776
CAPITAL RECEIPTS - GF	805				805
<b>TOTAL LEARNING &amp; OPPORTUNITIES - CHILDREN &amp; YOUNG PEOPLE PROGRAMME FUNDING</b>	<b>11,261</b>	<b>12,322</b>	<b>6,497</b>	<b>6,130</b>	<b>36,210</b>

**REGENERATION & ENVIRONMENT CAPITAL PROGRAMME 2018/19 TO 2021/22**

<b>CAPITAL INVESTMENT</b>	<b>2018/19 PROJECTION</b>	<b>2019/20 PROJECTION</b>	<b>2020/21 PROJECTION</b>	<b>2021/22 PROJECTION</b>	<b>FOUR YEAR PROGRAMME TOTAL</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>
<b>DEVELOPMENT</b>	<b>75,035</b>	<b>59,566</b>	<b>32,998</b>	<b>27,358</b>	<b>194,957</b>
<b>INVESTMENT AND MAJOR PROJECTS</b>	<b>33,868</b>	<b>30,856</b>	<b>4,622</b>		<b>69,346</b>
<b>SCRIF URBAN CENTRE</b>					
SCRIF - URBAN CENTRE DONCASTER MARKET PHASE 1	3,046				3,046
SCRIF - URBAN CENTRE DONCASTER MARKET PHASE 2		1,488	4,560		6,048
SCRIF - URBAN CENTRE QUALITY STREETS	1,917				1,917
SCRIF - URBAN CENTRE ST SEP GATE / STATION FORECOURT	2,950	2,850			5,800
SCRIF - URBAN CENTRE WATERFRONT WEST	750				750
<b>CCQ</b>					
CCQ CINEMA INFRASTRUCTURE & PUBLIC REALM	6,586	2,824			9,410
<b>OTHER</b>					
CHEQUER ROAD MUSEUM CONDITION WORKS	100				100
DONCASTER CULTURE & LEARNING CENTRE	8,210	5,714			13,924
FOOTWAY ENHANCEMENT	128	61	62		251
WELCOME & WAYFINDING		250			250
<b>TRANSPORT</b>					
SCRIF - FARRRS EXTEND GATEWAY SY	1,807				1,807
SCRIF - DN7 PROJECT	6,500	6,819			13,319
SCRIF - A630 WEST MOOR LINK	824	9,500			10,324
INTEGRATED TRANSPORT TBA	1,050	1,350			2,400
<b>STRATEGIC HOUSING</b>	<b>41,167</b>	<b>28,710</b>	<b>28,376</b>	<b>27,358</b>	<b>125,611</b>
<b>COUNCIL HOUSE NEW BUILD</b>					
COUNCIL HOUSE BUILDING PROGRAMME (COMMITTED)	16,842	2,434			19,276
COUNCIL HOUSE BUILDING PROGRAMME (UNCOMMITTED)		5,126	8,166	7,308	20,600
<b>PLANNED MECHANICAL &amp; ELECTRICAL</b>					
HEATING CONVERSIONS/UPGRADES	2,260	2,270	2,280	2,280	9,090
ELECTRICAL PLANNED WORKS	80	80	80	80	320
MECHANICAL PLANNED WORKS	130	130	130	130	520
LIFT REFURBISHMENT			180		180
SPRINKLERS INSTALLATION	3,280				3,280
STAIRLIFT REPLACEMENTS	220				220
<b>PLANNED INVESTMENT IMPROVEMENT</b>					
EXTERNAL PLANNED MAINTENANCE	4,480	4,520	4,560	4,580	18,140
STRUCTURAL	330	330	330	330	1,320
COMMUNAL HALLS/ SHOPS FLATS	110	110	110	110	440
COMMUNAL HALLS CONVERSIONS		1,080			1,080
THERMAL EFFICIENCY		1,950	1,950	1,950	5,850
ASBESTOS SURVEYS & REMOVAL	860	870	870	870	3,470
GARAGE SITE IMPROVEMENTS	430	440	440	440	1,750
UNADOPTED PATHS	220	220	220	220	880
<b>ENVIRONMENTAL WORKS</b>					
ENVIRONMENTAL / FENCING PROGRAMME	1,400	1,410	1,410	1,410	5,630
<b>AFFORDABLE HOUSING</b>					
EDWIN ROAD, WOODLANDS	58				58
LAYDEN DRIVE, SCAWSBY	117				117
<b>OTHER</b>					
VOIDS CAPITAL WORKS TO DECENCY STANDARD	3,010	3,030	3,040	3,040	12,120
EMPTY HOMES INVESTMENT SCHEME (ACQUISITIONS)	330	330	330	330	1,320
EMPTY PROPERTY LANDLORD GRANTS	239				239
COUNCIL OWNED G&T AND RESIDENTIAL SITE IMPROVEMENTS	711	300	300	300	1,611
IT SYSTEMS PROCUREMENT	800	100			900
ADAPTIONS FOR THE DISABLED	1,700	1,700	1,700	1,700	6,800
FIRE SAFETY WORKS	1,400	110	110	110	1,730
SHOPS/FLATS	220	220	220	220	880
INTERNAL WORKS	1,940	1,950	1,950	1,950	7,790
<b>ENVIRONMENT</b>	<b>4,941</b>	<b>5,231</b>	<b>4,781</b>	<b>4,358</b>	<b>19,311</b>
<b>DEVELOPMENT &amp; COMMISSIONING - TRANSPORT &amp; MAINTENANCE</b>	<b>4,891</b>	<b>5,181</b>	<b>4,781</b>	<b>4,358</b>	<b>19,211</b>
MAINTENANCE BLOCK ALLOCATION (CARRIAGEWAY)	3,748	3,748	3,748	3,748	14,992
BRIDGES LTP ALLOCATION	610	610	610	610	2,440
STREET LIGHTING IMPROVEMENT PROGRAMME	423	423	423		1,269
SYKEHOUSE SLOPE STABILIZATION	110	400			510
<b>REGULATION &amp; ENFORCEMENT</b>	<b>50</b>	<b>50</b>			<b>100</b>

**REGENERATION & ENVIRONMENT CAPITAL PROGRAMME 2018/19 TO 2021/22**

<b>CAPITAL INVESTMENT</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>FOUR YEAR</b>
	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROGRAMME</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>TOTAL</b>
					<b>£'000s</b>
REPLACEMENT OF DETERIORATING AIR QUALITY MONITORING STATIONS (AQMSS).	50	50			100
<b>TRADING &amp; ASSETS</b>	<b>8,400</b>	<b>788</b>	<b>318</b>		<b>9,506</b>
<b>FACILITIES MANAGEMENT</b>	<b>65</b>	<b>55</b>	<b>13</b>		<b>133</b>
GRAVEYARD BOUNDARY WALLS	65	55	13		133
<b>COMMERCIAL SERVICES (MARKETS)</b>	<b>1,291</b>	<b>313</b>			<b>1,604</b>
MARKET CAFÉ VENTILATION & EXTRACTION SYSTEM	100				100
CORN EXCHANGE ROOF & FAÇADE	842	313			1,155
DONCASTER MARKET OUTER STALL RECONFIGURATION	175				175
MEXBOROUGH MARKET H&S REFURBISHMENT	174				174
<b>FLEET TRANSPORT</b>	<b>504</b>				<b>504</b>
STREETSCENE & GROUNDS MAINTENANCE FLEET PURCHASES	200				200
MAIN FLEET REPLACEMENT PROGRAMME	304				304
<b>CONSTRUCTION SERVICES</b>	<b>6,540</b>	<b>420</b>	<b>305</b>		<b>7,265</b>
LAKESIDE 1 GENERAL	208				208
RETAINED PUBLIC BUILDINGS INVESTMENT PROGRAMME	600	420	305		1,325
PROPERTY INVESTMENT FUND	659				659
HERTEN TRIANGLE	4,491				4,491
HOLMES CARR CENTRE - SECURITY IMPROVEMENTS	45				45
MARY WOOLLETT CENTRE - DOOR ACCESS UPGRADE	40				40
MARY WOOLLETT CENTRE - INSTALLATION OF FIRE ALARM SYSTEM	109				109
PARKS AND OPEN SPACES - FOOTPATH REPAIR WORK	388				388
<b>REGENERATION &amp; ENVIRONMENT CAPITAL PROGRAMME</b>	<b>88,376</b>	<b>65,585</b>	<b>38,097</b>	<b>31,716</b>	<b>223,774</b>

<b>REGENERATION &amp; ENVIRONMENT CAPITAL SOURCES OF FUNDING</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>FOUR YEAR</b>
	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROGRAMME</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>
CAPITAL RECEIPTS - GF	7,605	1,983	714		10,302
EARMARKED RESERVES	327				327
EXTERNAL CONTRIBUTIONS					
GRANTS	26,348	27,724	8,935	4,358	67,365
BORROWING	13,737	4,815	1,072		19,624
REVENUE CONTRIBUTION - GENERAL FUND	3				3
REVENUE CONTRIBUTION - HRA	10,908	6,705	7,642	8,244	33,499
MINIMUM REVENUE PROVISION	3,360	5,714			9,074
USABLE CAPITAL RECEIPTS (HOUSING)	5,241	938	1,460	1,460	9,099
MAJOR REPAIRS RESERVE (HOUSING)	20,846	17,706	18,274	17,654	74,480
<b>TOTAL REGENERATION &amp; ENVIRONMENT CAPITAL PROGRAMME</b>	<b>88,376</b>	<b>65,585</b>	<b>38,097</b>	<b>31,716</b>	<b>223,774</b>

**CHILDREN'S TRUST CAPITAL PROGRAMME 2018/19 TO 2021/22**

<b>CAPITAL INVESTMENT</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>FOUR YEAR</b>
	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROGRAMME</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>TOTAL</b>
<b>CHILDREN'S TRUST</b>	<b>179</b>	<b>298</b>	<b>298</b>	<b>779</b>	<b>1,554</b>
CARE LEAVERS HOUSING PROVISION SHELTERED ACCOMMODATION	179	298	298	119	894
CARE LEAVERS HOUSING PROVISION 16 -18YEAR OLDS				660	660
<b>CHILDREN'S TRUST CAPITAL PROGRAMME</b>	<b>179</b>	<b>298</b>	<b>298</b>	<b>779</b>	<b>1,554</b>

<b>FINANCE &amp; CORPORATE SERVICES CAPITAL SOURCES OF FUNDING</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>FOUR YEAR</b>
	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROGRAMME</b>
	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>TOTAL</b>
CAPITAL RECEIPTS - GF	179	298	298	779	1,554
<b>TOTAL CHILDREN'S TRUST CAPITAL PROGRAMME FUNDING</b>	<b>179</b>	<b>298</b>	<b>298</b>	<b>779</b>	<b>1,554</b>

## **New Inclusion Summary**

2018/19 values are listed first and four year programme total values in brackets.

Some inclusions are funded by capital receipts and to identify them they are allocated a CR reference in addition to the Directorate specific reference.

### **Corporate Resources**

#### CR14 CORPRES 01 HR/Payroll System £0.5m

To increase the funding allocated for the replacement of key Council systems (in line with the ICT Strategy) to include provision for the HR/payroll system, which will deliver service improvements and efficiencies.

### **Learning and Opportunities – Children and Young People Programme**

#### LOCYP 01 Capital Condition Programme £2.6m

The Capital Condition project delivers the planned maintenance programme across all the schools (not academies or LCVAP), with the current focus on mechanical (new heating & water tanks), electrical (mains upgrades and classroom lighting) and fabric (windows, external cladding and drainage)

Funded by LOCYP Capital Resources.

#### LOCYP 02 School Roof Programme £0.7m

The project delivers the replacement or improvement to school roofs identified within the annual surveys, all works include a 20 year guarantee.

A programme of works to improve school roofs, addressing longer term health and safety issues as well as annual repair costs.

Over previous years because of capital funding restrictions schools have had a patch and repair approach to school roofs utilising their limited repairs and maintenance budgets. Through the recently establish Schools Capital Maintenance Programme a small number of school roofs in most urgent need of repair have been addressed. However many more schools are now experiencing a large number of minor leaks and damaged areas that are starting to overlap with each other and the problems are now highlighted in recent site visits as category D, Bad (life expired and/or serious risk of imminent failure) and 1, Urgent/immediate requirement (urgent work that will prevent immediate closure of premises and or address an immediate high risk to the H & S of occupants and/or remedy a serious breach of legislation).

Following an assessment of the risk for individual schools it is recommended that upgrades are phased over a period of another three years. By addressing the wider problem there would be an expected reduction in the annual cost of re-active maintenance freeing up more of the budget to deliver a pro-active programme. Thus supporting year on year cost savings to both the school and CYPs capital budget

Funded by LOCYP Capital Resources.

CR14 LOCYP 03 Big Picture Learning £0.8m

To establish a modular building and associated work for Big Picture Learning as a new model for alternative behaviour provision in Doncaster. The Local Authority are working in partnership with the Innovation Unit called Big Picture Learning. We are seeking to set up a social impact bond to deliver this, and are due to hear if we have been successful by the end of January 18. This would introduce a new mode of learning for young people who are disengaged from school, and fulfil a set of eligibility criteria to direct the provision towards those who would benefit most from it. It is based around a '1 learner at a time' approach, whereby the curriculum is shaped to the interests of individual children, and at Key Stage 4 is complemented by 2 days a week in community or work based settings to apply their knowledge to real world setting. It is scheduled to open in September 2018.

Funded by Capital Receipts

**Adults Health and Wellbeing**CR01 AHWB 01 Doncaster Leisure Trust £1.3m (£3.3m)

Doncaster Leisure Trust to enable delivery of key outcomes of Growing Doncaster Together and prevent dilapidation of Leisure Facilities. £1.3m is estimated to be used on fabric maintenance and system replacement in 2018/19, mainly at Adwick, Dearne Valley and the Dome.

Funded by Capital Receipts.

CR02 AHWB 02 Urgent updates to infrastructure in two branch libraries £0.1m

Updates to the following libraries:

- Hatfield Community Library is scheduled to have work done in 2018/19; £10k new fire alarm system, £19k Asbestos Removal and £37k Smart Lighting.
- Scawthorpe Community Library full roof replacement estimated at £40k.

Funded by Capital Receipts.

CR03 AHWB 03 Community Infrastructure - supporting Customer journey CLS £0.3m (£0.5m)

Community Led Support is a mayoral priority and is pivotal to the success of the new 'Customer Journey' Programme.

Key principles which underpin the CLS model need to be considered alongside local infrastructure to deliver the model successfully. Building a robust infrastructure to support CLS is vital to the ongoing success, evolution and longevity of the model throughout Doncaster.

The proposal is to integrate 3 tiers of 'Your Life Local' into communities throughout the borough. We will develop the approach incrementally and proportionately using the learning from each area so the model can evolve organically. Ultimately a 'hub and spoke' type model will be in place, that is led and run by the community alongside key partners, meaning only limited resource from DMBC is required to oversee and co-ordinate activity.



## Existing Hubs

There are currently 7 CLS (Your Life Local) conversation points throughout the borough. None of the conversation points are located in purpose built hubs; all are located in existing community buildings and other community space.

Though there is no pre-determined 'design' for the 'Your Life Local' hub where the conversation point is located, there are fundamental elements which are required to enable the CLS model to be successful, these are as follows;

- Essentials – central location and good transport links / good accessibility, Wi-Fi enabled, a private space for 1:1 conversations, 3 conversations trained person(s)
- Desirable – co-located with partners and other services, area of high footfall, group activity space, community development space

It is not clear as yet whether there is current capacity in community buildings throughout the borough to meet the demand which the promotion of 'Your Life Local' will create. Further assessment is required to determine the extent to which the current buildings are equipped and appropriate to meet the needs of their communities and what expenditure may be required to bring them up to a reasonable, usable standard. For example, we anticipate that both the buildings' infrastructure will need to be refreshed and that accessibility may require building enhancement to better meet the needs of disabled and older people.

Community Libraries are currently used for a number of the conversation points (Bentley, Mexborough and Balby), though this seems like a good idea on the face of it as they are under-occupied, under used, existing community assets, Libraries can also be perceived as 'authoritarian' by certain people, this therefore restricts their accessibility and some people are less likely to 'drop in' or attend pre-booked appointment in such a location. This isn't ideal and may mean certain cohorts of people in certain areas don't feel the service is accessible to them.

There is a great divide in some of the services and environments in which conversation points are currently located;

The Martin Wells Centre (Edlington), Holmescarr Centre (Rossington) and The Vermuyden Centre (Thorne) are all 'community hubs' in the truest sense; they are all spacious multiple occupancy premises / co-located with partners and other services and therefore benefit from high footfall due to their location, also capturing some of the more vulnerable cohorts who are visiting other 'health / support' services.

At the other end of the scale (size and facility wise) is The Neighbourhood Centre in Cantley. This is a great little community hub driven by a very passionate and knowledgeable manager with lots of experience, ideas, innovation and willing volunteers, that said when you visit you can't help but feel they have 'outgrown' the space they occupy, and wonder how much more of an impact they could have given more space and better facilities.

Funded by Capital Receipts.

## **Regeneration and Environment Programme**

### R&E 01 2018/19 Highways and Bridges Maintenance - Department for Transport Capital Funding Allocations £4.4m (£17.4m)

These funds support the permanent repairs and structural maintenance of all of the adopted Highway assets and include: -

Carriageways, Footways, Street lighting, Bridges, Retaining Walls and some Drainage assets.

Funded by LTP Maintenance block

### CR04 R&E 02 Quality Streets: Hall Gate & Silver Street £2.1m

The Urban Centre Masterplan identifies the need to reinvent the quality of offer in the town centre as a destination with residential, leisure and cultural assets, improved markets and better townscape.

Quality Streets project is identified in the SCRIF Urban Centre Scheme which recognises the need to deliver a number of projects to invigorate and create a vibrant core in Doncaster. Projects include; The Station Forecourt project which will provide a key gateway into the centre of Doncaster and is due to complete 2019 and The Enterprise Marketplace project, due to complete in February 2019 will provide new enterprise space and public realm improvements. The successful delivery of Quality Streets works to the public realm by March 2019, will tie in with the works to the Marketplace ensuring the core is attractive to inward investment and future business engagement.

The works to Hall Gate include narrowing the existing carriageway to one way, upgrading the footways to creating wider pedestrian areas and more attractive streetscapes increased outdoor business space and alfresco areas.

The works to Silver Street are as Hall Gate with additional specialist lighting to encourage and enhance the night time economy.

Funded from capital receipts and SCRIF.

### CR05 R&E 03 Doncaster Growing Together – Town Centre Programme – Footway Enhancement £0.1m (£0.3m)

Works will consist of: Replace patching (black top), carry out levelling works, replace broken slabs and reparation to pointing on footways and pedestrian areas within the town centre.

Phased approach taking into account Major Development works and Quality Streets

Impact:

1. Enables investment to replace tarmac infill with matching and suitable surfaces – especially in high profile areas – e.g. High Street
2. Shows a visible commitment to investment in TC.

3. Improves the paved surface for service users, which will be of particular benefit to mobility users, physically and visually impaired, and will assist in reducing third party liability claims.

Funded from Capital Receipts

CR06 R&E 04 Doncaster Growing Together – Town Centre Programme – Welcome & Wayfinding £0.0m (£0.3m)

Modernises and makes signage consistent and clear. It will create a new and welcoming feel to the town and arrival points. Improves welcome points and clarity of town centre offer for town centre visitors/users and directs people to key locations/zones. The existing system focuses on wayfinding only. When on street there is no promotion of places of interest nor is there any interpretive material to help you understand the Town's history or its current and future development.

Works will include: replacement and rationalisation of existing street signage from key arrival points through the town centre to major assets, developments and historical assets.

At present the town centre wayfinding system is made up of several layers of elements that have been installed at different times. There is quite a variance in the condition of them across the town centre. In some places there are multiple signs directing people to the same attraction by different routes, causing confusion for visitors.

The Urban Centre Masterplan sets out the proposals and projects which will achieve the vision and ambitions for Doncaster. It identifies a series of Areas of Change which will be the focus for future investment and development.

As important as these locations for growth and change in the town centre is the experience of arrival and the ability to move between locations in a logical way complemented by a quality, safe environment. The Masterplan reflects this through the identification of key streets and spaces that respond to the potential axes of movement and the stepping stones required to move across the town centre. The proposed new Welcome and Wayfinding system is key to this – it will create a series of links and experiences guiding and encouraging people to explore the existing town centre and the regeneration areas / urban centre projects as they develop.

Funded from capital receipts

CR07 R&E 05 Holmescarr Centre – Security Improvements £0.05m (£0.05m)

Essential Security improvement works to security access, crime detection, crime prevention at the Holmescarr Centre

The improvement works will future proof the Holmescarr Centre as a valuable community asset and ensures that it is retained as an asset to Doncaster in line with the Asset Transformation Plan.

Funded from capital receipts and revenue contribution

CR08 R&E 06 Mary Woollett Centre – Door Access Upgrade £0.04m (£0.04m)

A complete upgrade to the buildings door entry system is required which will keep the building in line with other Facilities Management buildings.

Funded from capital receipts

CR09 R&E 07 Mary Woollett Centre – Installation of Fire Alarm System £0.1m (£0.1m)

The fire alarm system at Mary Woollett Centre requires a full replacement, this is essential to ensure that fire safety regulations are met.

Funded from capital receipts

CR10 R&E 08 Doncaster Parks and Open Spaces – Footpath repair work project £0.4m (£0.4m)

Overall the council's Parks and Open Spaces offer cleaner greener and quality of life benefits to local communities and visitors. Research shows that access to good quality green space is associated with better health outcomes and reduced health inequalities across the life course. For example people living in areas with large amounts of green space are three times as likely to be physically active than those living in areas where there is less open space. Also, improving the quality and long term maintenance of green spaces, including pathways and infrastructure in local areas where the quality may be poor is likely to improve access to green space.

This bid is to fund the essential resurfacing works at 11 of the Doncaster's Parks and Open Spaces. The current condition of these footpaths is very poor with only urgent reactive patching works are being carried out as and when needed, to keep these areas as safe and accessible as possible. The council has a duty of care to all of the users at these sites.

Parks and Open Spaces play a role in encouraging active travel by forming parts of green corridors that encourage people to walk or cycle to school or work and improved pathway infrastructure would enhance accessibility, use and appeal across the population including for those who may be less mobile, those in wheelchairs or with pushchairs for example.

Access to good quality green space also has positive impacts on mental health and provides a way of connecting with other people in the local community by acting as a social space for people of different ages or from different backgrounds to come together. Similarly, parks can play a role in reducing social isolation by providing an engaging space and helping people to be less socially isolated, be more active and have improved self-esteem.

Physical inactivity is a key priority of Doncaster Council and is one of nine transformational programmes for the Doncaster Growing Together borough strategy. Doncaster's Physical Activity and Sport strategy provides a ten year plan to address our physical activity levels and in particular focus on our most inactive communities. Physical activity and access to green spaces also contributes to some of the 'five domains of wellbeing' outlined in Doncaster's Health and Wellbeing board strategy,

including physical health, social and emotional wellbeing and environmental wellbeing.

Funded from capital receipts

CR11 R&E 09 Replacement of deteriorating Air Quality Monitoring Stations £0.05m (£0.1m)

Local Authorities have a statutory duty for managing local air quality and Doncaster Council has designated Air Quality Management Areas (AQMAs), as required by law in areas of high air pollution. The information we collect is used to help us review and assess air quality in the borough, to measure whether air quality standards are being met, to provide good local information for policy decisions and provide the community with information on the air it breathes.

Doncaster Council currently has responsibility for maintaining six AQMS. The council has participated in national networks providing information on air quality in the borough for approximately 20+ years.

At present the six AQMS have deteriorated and require a rolling programme to replace each unit over a six year period.

This bid is part of our continuous evidence gathering for the secretary of state, to prove that Doncaster air quality is below levels where further Government intervention maybe required across the borough. Furthermore, the units are used to provide daily air quality data to the public and also for joint working with the Public Health partnerships, in line with the Mayor's new Doncaster Growing Together 4 year strategy. The data obtained from the units was recently used to prove to DEFRA that the air quality linked to the St Georges Bridge "Clean Air Zone" investigation was below the required Air Quality Regulation Objectives (2000 as amended 2002).

Funded from capital receipts, earmarked reserves and grant

R&E 10 Integrated Transport Block £1.3m (£2.4m)

Doncaster is allocated funding (via SCR Combined Authority) from the Department for Transport on a formula basis. Monitoring arrangements exist to ensure that this allocation meets LTP objectives. Failure to demonstrate progress on the outputs and outcomes may jeopardise future funding and performance ratings (e.g. National Indicators on congestion and road safety), so it is essential that funding is maintained within the Council's Transport Capital programme.

Future year budgets are indicative at this stage and the budget is allocated to projects on an annual programme setting process. The following is the indicative programme for 2018/19: -

**Safer Roads**

Safer Communities – Borough wide	100,000
Residential Area Speed Limits	100,000
*Targeted casualty reduction scheme	40,000
*Targeted casualty reduction scheme	30,000
*Targeted casualty reduction scheme	30,000

	<b>300,000</b>
<b>Network Management</b>	
Traffic Management Measures – Borough wide	90,000
Direction Signing – Borough wide	60,000
Enhancements	60,000
Variable Message Signs	25,000
CCTV	35,000
	<b>270,000</b>
<b>Cycling</b>	
Cycling Infrastructure	180,000
Cycle Parking	20,000
	<b>200,000</b>
<b>Sustainable Choices</b>	
Dropped Crossings	40,000
Footways 17-18	40,000
Active Travel Communities Project	20,000
Travelwise Commuter Plan	20,000
Doncaster Bus Partnership Infrastructure/ Activities	60,000
Minor Works Package/ Monitoring	100,000
	<b>280,000</b>
<b>IT Block Total</b>	<b>1,050,000</b>

\* Specific schemes will be confirmed as projects are developed and prioritised.

The following are LTP grant contributions to Major Schemes which are already represented in the capital programme or the subject of other Capital 1 forms for 2018/19. The values have been excluded from this Capital 1 Form to avoid double counting but are mentioned below to demonstrate the balance to the total £1.35m indicative LTP grant allocation: -

<b>Major Schemes</b>	
West Moor Link	200,000
Quality Streets	100,000
	<b>300,000</b>
<b>IT Grant Total</b>	<b>1,350,000</b>

Funded from LTP IT Block

### **Doncaster Children's Services Trust Programme**

CR12 DCST 01 Care leavers Housing provision Sheltered accommodation £0.2m (£0.9m)

Construction of three, Care Leavers semi supported Housing for 16 to 18 year old homes.

There is an estimated 82 children over the next two years to be reviewed, and potential placed in a new home, although around half will stay in foster care.

Funded from capital receipts

CR13 DCST 02 Care leavers Housing provision 16 -18year olds £0.2m (£0.9m)

Acquisition of accommodation for 6, 16 to 18 year old care leavers homes.

Funded from capital receipts

Ref for New Bids	Project name	Project Details	Spend Profile						
			2018/19	2019/20	2020/21	2021/22	Total Four Year Programme	Later Years	
<b>Section 3a - Approved Committed Projects - Capital Receipts</b>									
<b>Adults, Health and Well-Being</b>									
Q0189	Doncaster Cultural & Leisure Trust	Funding for proposed capital expenditure requirements over the programme to enable centres to be 'fit for purpose'	605					605	
<b>Sub Total - Adults, Health and Well-Being</b>			<b>605</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>605</b>	<b>0</b>
<b>Corporate Resources</b>									
Q0556	Financial Systems (ERP) Upgrade & Enhancements	Upgrades and enhancements will be required to ensure that ERP meets service requirements	170					170	
Q1809	Doncaster Integrated People Solution (DIPS)	Replacement of a number of childrens and adults related IT systems with one integrated solution	1,610					1,610	
Q1200	ICT Strategy 2014-17	A number of schemes identified in the approved ICT Strategy	250					250	
	Virtualised Oracle Environment		97					97	
	Enter Data Storage & Brocade	To address a potential lack of expansion in storage capacity	170					170	
<b>Sub Total - Corporate resources</b>			<b>2,297</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,297</b>	<b>0</b>
<b>Regeneration and Environment</b>									
Q1161	Mexborough Market Improvements	Replacement of fire alarm, emergency lighting and electrical distribution boards and improvement to roof, all on health and safety grounds	174					174	
Q1298	Corn Exchange Roof & Façade	The scheme will refurbish the roof and external façade of the Corn Exchange.	841	313				1,154	
Q1372	Market Café ventilation & extraction system	Upgrade to the existing dated ventilation systems in place and will also provide a full installation to establishments that currently have no ventilation in place.	100					100	
Q0399	Street Lighting Improvement Programme	Existing street lamps are being replaced with new LED (Light Emitting Diode) lamps which will result in better quality lighting, a reduced carbon footprint and financial savings.	334	334	334			1,002	
	CCQ Cinema Infrastructure	Delivery of a state-of-the-art cinema and restaurant complex for the Civic and Cultural Quarter	3,150	100				3,250	
<b>Sub Total - Regeneration and Environment</b>			<b>4,599</b>	<b>747</b>	<b>334</b>	<b>0</b>	<b>0</b>	<b>5,680</b>	<b>0</b>
<b>Total Section 3a - Approved Committed Schemes - Capital Receipts</b>			<b>7,501</b>	<b>747</b>	<b>334</b>	<b>0</b>	<b>0</b>	<b>8,582</b>	<b>0</b>
<b>Section 3b - Approved Un-Committed Projects - Capital Receipts</b>									
<b>Adults, Health and Well-Being</b>									
Q1352	Extra Care Housing Project	Capital contribution to enable development of an extra care facility at Askern and Rossington						0	2,000
<b>Sub Total - Finance and Corporate Services</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>
<b>Corporate Resources</b>									
Q1418	Council Wide Systems	To enable the replacement of key Council systems (in line with the ICT Strategy) together with the procurement of essential new systems, following consideration by the Council's ICT Governance Board. This will enable continued progress towards becoming a modern digital authority and ensure service delivery is not affected by the loss of or ageing technology.	645	572				1,217	
Q1417	ICT Corporate Storage	The current ICT Corporate Storage (SAN) infrastructure which includes physical servers, storage disks and various other hardware at both the Civic Office and the Colonnades (cross-site resilience) will be five years old in 2018/19, the hardware will no longer be under support by the vendors as it is end of life and therefore will need replacing. This capital bid is to replace the aging unsupported hardware in 2018/19 and to addresses any potential lack of expansion capacity moving forward.	1,000					1,000	
Q1414	ICT Desktop & Mobile Device Upgrade	To implement an ICT solution to accurately manage the Council's mobile assets, identifying location, licences and the ability to remotely wipe data from lost or stolen devices. This bid is in addition to the existing capital programme.  To also ensure Council staff are using the latest desktop and mobile devices and have the ability to securely connect and access Council systems when working remotely. This allows staff to be able to work more mobile and agile.	150		220			370	
Q1415	Networking	This bid covers a range of network related contracts that will be coming to an end in the coming years such as the corporate WAN contract, the Fixed/Mobile contract that includes the core Unified Communication Infrastructure and the Email and Web filtering devices. The bid also addresses the requirement to upgrade essential core network equipment, and to also do a feasibility study to see the viability to expand the existing Council owned Fibre infrastructure	500	180	140			820	
Q1416	Physical Servers	ICT hardware has a general life expectancy of approximately five years, after that time the chance of failure increases significantly and the probability of performance issues and services outages greatly increases. This capital bid is to refresh and upgrade end of life ICT server hardware coming to the end of their five year cycle. This include 20 plus Terminal Servers used for Remote Desktop Access to run Council applications.		40	40			80	



Ref for New Bids	Project name	Project Details	Spend Profile						
			2018/19	2019/20	2020/21	2021/22	Total Four Year Programme	Later Years	
Q1419	Vmware (Virtual Servers)	<p>Replace the existing corporate servers hosting DMBC virtual servers at the Civic Office and the Colonnades (cross-site resilience). We have around 450 virtual servers currently running on the 13 physical servers that need replacing (split between production services and disaster recovery services).</p> <p>Physical servers require replacement every five years to stay within the support life cycles. This is an industry standard for all physical servers.</p> <p>In simple terms the VMware technology allows 450 servers to share their resource and be consolidated down to 13 servers, hence 437 servers do not have to be purchased. This also provides full cross site resilience for the virtual servers, to protect them against the failure of physical equipment.</p>		200				200	
Q1204	Capital Reserve Fund		4,425	0	938	1,141		6,504	
<b>Sub Total - Corporate Resources</b>			<b>6,720</b>	<b>992</b>	<b>1,338</b>	<b>1,141</b>		<b>10,191</b>	<b>0</b>

**Regeneration and Environment**

Q1413	Sykehouse Slope Stabilisation	Slope Stabilisation projects, Sykehouse Road, West Lane and Rudgate Lane. The banks of the watercourse immediately adjacent to the carriageway have shown clear slip failures, which in turn has caused the carriageway to crack and also slip, causing significant depressions on the surface. If these failures are not repaired, it could progress to more significant failures which pose a serious safety risk to road users that could lead to closure. There are a number of services that are located within the slopes adjacent to the carriageways. These services include BT telephone cables, Yorkshire water mains and other unknown services, which could also be affected by the slope failures.	110	400				510	
Q1358	SCRIF - Urban Centre Doncaster Market Phase 1	Includes alterations to the car park and Irish Middle Market; conversion of the Wool Market to include new food outlets and events space; refurbishment of the Corn Exchange and further enhancements to the public realm. As one of the town's key assets the vision aims to ensure the area is vibrant not just on current market days, but all week long.	200					200	
Q1360	SCRIF - Urban Centre Quality Streets	Refurbishment of public realm and footways around Hallgate, Silver Street and Cleveland Street in the town centre, to complement three earlier phases of investment, and to support the town's evening economy offer (Corporate Resource element)	100					100	
Q1362	SCRIF - Urban Centre Waterfront East	Land assembly and site enabling works for the wider site including internal access roads, utilities, remediation and public realm for a new residential led mixed use on the vacant 15 hectare site (Corporate Resource element)						0	600
Q1364	SCRIF - North Doncaster A1-A19 Link Road	Provision of new highway between A1 Redhouse and A19 Toll Bar to enable regeneration and improve access to Adwick and Carcroft						0	2,320
Q1366	Retained Buildings Condition Improvement Works	Investment to address condition related projects to ensure buildings remain fit for purpose, operation and safe	600	420	305			1,325	
Q1807	Graveyard Boundary Walls	<p>Repair work is required at various closed and current graveyards across the borough to prevent further damage to walls and risk of accidents as the sections of wall requiring attention get worse.</p> <p>The work across the different sites has been profiled across the years according to the risk of further damage. Some small repairs may be required from revenue to make collapsed sections safe.</p>	65	55	13			133	
Q1346	Property Investment Fund	Create a fund to acquire property to generate a revenue income stream with a target return of 7% per annum	659					659	
Q1362	Markets Development – Outer Stall Reconfiguration	Create a new layout of the stalls with necessary readjustments	175					175	
<b>Sub Total - Regeneration and Environment</b>			<b>1,909</b>	<b>875</b>	<b>318</b>	<b>0</b>		<b>3,102</b>	<b>2,920</b>

**Total Section 3b - Approved Un-Committed Schemes - Capital Receipts**

<b>8,629</b>	<b>1,867</b>	<b>1,656</b>	<b>1,141</b>		<b>13,293</b>	<b>4,920</b>
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**Section 3c - New Requests for Approval - Capital Receipts****Adults, Health and Well-Being**

AHWB1	Doncaster Leisure Trust (extension to existing)	Doncaster Leisure Trust to enable delivery of key outcomes of Growing Doncaster Together and prevent dilapidation of Leisure Facilities.	645	1,000	1,000			2,645	
AHWB2	Urgent updates to infrastructure in two branch libraries	Hatfield community library and Scawthorpe community library works required	106					106	
AHWB3	Community Infrastructure - supporting Customer journey CLS	The proposal is to integrate 3 tiers of 'Your Life Local' into communities throughout the borough. We will develop the approach incrementally and proportionately using the learning from each area so the model can evolve organically. Ultimately a 'hub and spoke' type model will be in place, that is led and run by the community alongside key partners, meaning only limited resource from DMBC is required to oversee and co-ordinate activity.	250	250				500	
<b>Sub Total - Adults, Health and Well-Being</b>			<b>1,001</b>	<b>1,250</b>	<b>1,000</b>	<b>0</b>		<b>3,251</b>	<b>0</b>

Ref for New Bids	Project name	Project Details	Spend Profile						
			2018/19	2019/20	2020/21	2021/22	Total Four Year Programme	Later Years	
<b>Corporate Resources</b>									
CORP RES 1	HR/Payroll System	To increase the funding allocated for the replacement of key Council systems (in line with the ICT Strategy) to include provision for the HR/payroll system, which will deliver service improvements and efficiencies.	503					503	
<b>Sub Total - Corporate Resources</b>			<b>503</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>503</b>	<b>0</b>
<b>Learning &amp; Opportunities - Children &amp; Young People</b>									
LOCYP 3	Big Picture Learning	To establish a modular building and associated work for Big Picture Learning as a new model for alternative behaviour provision in Doncaster. The Local Authority are working in partnership with the Innovation Unit called Big Picture Learning. We are seeking to set up a social impact bond to deliver this, and are due to hear if we have been successful by the end of January 18. This would introduce a new mode of learning for young people who are disengaged from school, and fulfil a set of eligibility criteria to direct the provision towards those who would benefit most from it. It is based around a '1 learner at a time' approach, whereby the curriculum is shaped to the interests of individual children, and at Key Stage 4 is complemented by 2 days a week in community or work based settings to apply their knowledge to real world setting. It is scheduled to open in September 2018	805					805	
<b>Sub Total - Learning &amp; Opportunities - Children &amp; Young People</b>			<b>805</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>805</b>	<b>0</b>
<b>Regeneration and Environment</b>									
R&E 2	Quality Streets: Hall Gate & Silver Street	The works to Hall Gate include narrowing the existing carriageway to one way, upgrading the footways to creating wider pedestrian areas and more attractive streetscapes increased outdoor business space and alfresco areas. The works to Silver Street are as Hall Gate with additional specialist lighting to encourage and enhance the night time economy.	367					367	
R&E 3	Doncaster Growing Together – Town Centre Programme – Footway Enhancement	Works will consist of: Replace patching (black top), carry out levelling works, replace broken slabs and reparation to pointing on footways and pedestrian areas within the town centre.	128	61	62			251	
R&E 4	Doncaster Growing Together – Town Centre Programme – Welcome & Wayfinding	Modernises and makes signage consistent and clear. It will create a new and welcoming feel to the town and arrival points. Improves welcome points and clarity of town centre offer for town centre visitors/users and directs people to key locations/zones. The existing system focuses on wayfinding only. When on street there is no promotion of places of interest nor is there any interpretive material to help you understand the Town's history or its current and future development. Works will include: replacement and rationalisation of existing street signage from key arrival points through the town centre to major assets, developments and historical assets.		250				250	
R&E 5	Holmesarr Centre – Security Improvements	Essential Security improvement works to security access, crime detection, crime prevention at the Holmesarr Centre The improvement works will future proof the Holmesarr Centre as a valuable community asset and ensures that it is retained as an asset to Doncaster in line with the Asset Transformation Plan.	42					42	
R&E 6	Mary Woollett Centre – Door Access Upgrade	A complete upgrade to the buildings door entry system is required. To keep in line with other Facilities Management buildings, the system requires upgrading from the current and very outdated PAC system to SALTO.	40					40	
R&E 7	Mary Woollett Centre – Installation of Fire Alarm System	The fire alarm system at Mary Woollett Centre requires a full replacement. The current system is over 12 years old and due to parts now being obsolete it is causing issues when the system breaks down. The installation of new system is essential to ensure that fire safety regulations are met.	109					109	
R&E 8	Doncaster Parks and Open Spaces – Footpath repair work project	This bid is to fund the essential resurfacing works at 11 of the Doncaster's Parks and Open Spaces. The current condition of these footpaths is very poor with only urgent reactive patching works are being carried out as and when needed, to keep these areas as safe and accessible as possible. Over the last 5 years the council has paid out over £51k in 4 public liability claims in Parks and Open Spaces. The council has a duty of care to all of the users at these sites.	388					388	

Ref for New Bids	Project name	Project Details	Spend Profile					
			2018/19	2019/20	2020/21	2021/22	Total Four Year Programme	Later Years
R&E 9	Replacement of deteriorating Air Quality Monitoring Stations (AQMSs).	This bid is part of our continuous evidence gathering for the secretary of state, to prove that Doncaster air quality is below levels where further Government intervention may be required across the borough. Furthermore, the units are used to provide daily air quality data to the public and also for joint working with the Public Health partnerships, in line with the Mayor's new Doncaster Growing Together 4 year strategy. The data obtained from the units was recently used to prove to DEFRA that the air quality linked to the St Georges Bridge "Clean Air Zone" investigation was below the required Air Quality Regulation Objectives (2000 as amended 2002).	23	50			73	200
<b>Sub Total - Regeneration and Environment</b>			<b>1,097</b>	<b>361</b>	<b>62</b>	<b>0</b>	<b>1,520</b>	<b>200</b>
<b>Doncaster Children's Services Trust</b>								
DCST 01	Care leavers Housing provision Sheltered accommodation	Construction of three, Care Leavers semi supported Housing for 16 to 18 year old homes. There is an estimated 82 children over the next two years to be reviewed, and potential placed in a new home, although around half will stay in foster care.	179	298	298	119	894	
DCST 02	Care leavers Housing provision 16-18 year olds	Acquisition of accommodation for 6, 16 to 18 year old care leavers homes.				660	660	
<b>Sub Total - Doncaster Children's Services Trust</b>			<b>179</b>	<b>298</b>	<b>298</b>	<b>779</b>	<b>1,554</b>	<b>0</b>
<b>Total Section 3c - New Requests for Approval - Capital Receipts</b>			<b>3,585</b>	<b>1,909</b>	<b>1,360</b>	<b>779</b>	<b>7,633</b>	<b>200</b>
<b>Total Capital Receipts Required</b>			<b>19,715</b>	<b>4,523</b>	<b>3,350</b>	<b>1,920</b>	<b>29,508</b>	<b>5,120</b>